

Drake University
4 Year Budget Model
FY08 Proposed Budget
April 2007

4/18/07

(FY09 projections were calculated during FY05 as part of 3 year projection)

	FY04 Actual	FY05 Actual	FY06 Actual	Change Assumptions FY06 to FY09	FY07 Budget	FY07 YE Projected	FY08 Proposed	FY08 Stretch Budget	FY09 Projections
Operating Revenues:									
<i>FT Enrollment (excl. FT Grad)</i>							3,918	3,981	
Student Tuition & Fees	\$82,178,109	\$88,156,025	\$93,890,124	Growth 5.0%	\$96,735,000	\$102,200,000	\$104,349,000	\$106,333,000	\$103,026,310
Full-time					\$84,071,000		\$90,819,000	\$92,778,000	
Part-time					\$5,235,000		\$5,860,000	\$5,860,000	
Summer					\$3,765,000		\$3,875,000	\$3,875,000	
Extension/non-credit					\$1,385,000		\$1,425,000	\$1,425,000	
Olmsted Fee trsf					\$0		\$0	\$0	
Fees					\$2,279,000		\$2,370,000	\$2,395,000	
Less scholarships & fellowships	-\$30,203,745	-\$32,670,024	-\$34,650,292	Discount 37.0%	-\$36,350,000	-\$37,600,000	-\$39,100,000	-\$39,850,000	-\$38,119,735
Net Student Tuition & Fees	\$51,974,364	\$55,486,001	\$59,239,842		\$60,385,000	\$64,600,000	\$65,249,000	\$66,483,000	\$64,906,575
Government grants and contracts	\$9,470,695	\$9,292,403	\$9,580,568	Growth 2.0%	\$9,500,000	\$9,500,000	\$9,552,000	\$9,552,000	\$10,081,476
Private grants & contracts			\$1,091,319		\$900,000	\$900,000	\$900,000	\$900,000	
Private gifts	\$2,422,743	\$2,836,607	\$2,865,900	Growth 5.0%	\$3,225,000	\$3,000,000	\$3,409,000	\$3,409,000	\$3,791,222
Temporarily Restricted Gifts	\$1,733,152	\$2,164,937	\$1,532,695	Growth 1.0%	\$1,450,000	\$2,100,000	\$1,812,000	\$1,812,000	\$2,230,537
Law School Fundraising Commitment					\$575,000	\$0	\$0	\$0	
Endowment income used in operations	\$5,600,000	\$5,519,561	\$5,700,000	Growth \$100K	\$6,155,000	\$5,800,000	\$6,100,000	\$6,100,000	\$6,000,000
Other Income, net	\$1,897,183	\$1,917,923	\$2,621,569	Growth 1.0%	\$1,750,000	\$2,500,000	\$2,010,000	\$2,010,000	\$1,561,444
subtotal before Auxiliaries	\$73,098,137	\$77,217,432	\$82,631,894		\$83,940,000	\$88,400,000	\$89,032,000	\$90,266,000	\$88,571,254
Sales and services of Auxiliary Enterprises	\$15,607,199	\$15,548,841	\$15,984,029	Growth 3.5%	\$16,025,000	\$16,100,000	\$17,115,000	\$17,115,000	\$18,194,060
Total Operating Revenues	\$88,705,336	\$92,766,273	\$98,615,923		\$99,965,000	\$104,500,000	\$106,147,000	\$107,381,000	\$106,765,314
<i>Growth in Revenues over Prior Year</i>	6.0%	4.6%	6.3%		6.2%		6.2%	7.4%	4.1%

*The Olmsted Fee was no longer required after FY06 since the 72 Bonds were paid in full (early pay-off) in April 2006.
The Olmsted Fee was merely a transfer from tuition to auxiliary revenues and does not affect total revenues.

Incremental revenue increase

\$1,234,000

(FY09 projections were calculated during FY05 as part of 3 year projection)

	FY04 Actual	FY05 BOT Budget	FY06 Actual	Change Assumptions FY06 to FY09	FY07 Budget	FY07 YE Projected	FY08 Proposed	FY08 Stretch Budget	FY09 Projections
Operating Expenses:									
Instruction	\$25,917,145	\$26,690,677	\$28,525,692		\$29,633,200	\$30,800,000	\$32,403,700		\$29,528,953
Salaries				Growth 3.1%	\$19,093,000		\$20,134,100		\$19,185,049
Benefits				% of Salary 31.0%	\$6,054,000		\$7,438,000		\$5,947,365
Other				Growth 1.0%	\$1,188,200		\$1,180,200		\$946,847
O&M				Growth, CPI 3.0%	\$1,707,000		\$1,821,100		\$1,984,392
Depreciation & Interest				Growth debt FY08	\$1,591,000		\$1,830,300		\$1,465,300
Public Service	\$9,755,001	\$9,724,752	\$9,881,526		\$9,948,000	\$9,950,000	\$9,975,000		\$10,580,058
Salaries				Growth, CPI 3.0%	\$4,059,900		\$4,222,400		\$4,067,348
Benefits				% of Salary 29.0%	\$1,177,000		\$1,225,000		\$1,179,531
Other				Reduces if 0% i 1.0%	\$4,486,100		\$4,276,600		\$5,097,002
O&M				Growth, CPI 3.0%	\$119,000		\$127,300		\$138,776
Depreciation & Interest				Growth debt FY08	\$106,000		\$123,700		\$97,400
Academic Support	\$14,554,150	\$14,749,874	\$15,344,137		\$19,549,300	\$17,900,000	\$18,715,900		\$19,729,396
Salaries				Growth 3.1%	\$9,056,700		\$9,634,500		\$10,538,845
Benefits				% of Salary 31.0%	\$2,600,000		\$1,115,000		\$3,267,042
Other				Growth 0.5%	\$6,482,600		\$6,534,300		\$4,502,467
O&M				Growth, CPI 3.0%	\$524,000		\$559,700		\$609,742
Depreciation & Interest				Growth debt FY08	\$886,000		\$872,400		\$811,300
Student Services	\$7,389,437	\$7,722,538	\$8,376,542		\$8,138,700	\$8,600,000	\$8,761,900		\$8,929,821
Salaries				Growth 3.1%	\$4,197,500		\$4,382,600		\$4,576,970
Benefits				% of Salary 31.0%	\$1,286,000		\$1,622,000		\$1,418,861
Other				Growth 1.0%	\$2,109,200		\$2,155,300		\$2,364,541
O&M				Growth, CPI 3.0%	\$265,000		\$282,700		\$308,149
Depreciation & Interest				Growth debt FY08	\$281,000		\$319,300		\$261,300
Institutional Support	\$10,623,258	\$12,123,854	\$12,680,224		\$12,508,600	\$14,700,000	\$13,442,000		\$13,863,362
Salaries				Growth 3.1%	\$5,974,000		\$6,225,300		\$6,514,325
Benefits				% of Salary 31.0%	\$1,827,000		\$2,327,000		\$2,019,441
Other				Growth 1.0%	\$3,895,600		\$4,001,900		\$4,489,537
O&M				Growth, CPI 3.0%	\$393,000		\$419,600		\$456,760
Depreciation & Interest				Growth debt FY08	\$419,000		\$468,200		\$383,300
Auxiliary enterprises:	\$21,042,478	\$21,416,956	\$22,427,222		\$21,257,300	\$23,000,000	\$23,093,200		\$20,874,822
Salaries				Growth 3.1%	\$3,078,300		\$3,224,700		\$3,119,625
Benefits				% of Salary 31.0%	\$950,000		\$1,193,000		\$967,084
Other				Growth 1.0%	\$9,253,000		\$10,432,400		\$8,885,316
O&M				Growth, CPI 3.0%	\$3,959,000		\$3,157,000		\$3,440,997
Depreciation & Interest				Growth debt FY08	\$4,017,000		\$5,086,100		\$4,461,800
Other increased expenses						below this line			\$2,400,000
Use of Temporarily Restricted Assets				Growth 5%	\$930,000		\$1,030,000		\$955,041
Capital Assets				Growth 2.0%	-\$2,500,000	-\$2,000,000	-\$2,550,000		-\$2,440,778
Total Expenditures	\$89,281,469	\$92,428,651	\$97,235,343		\$99,465,100	\$102,950,000	\$104,871,700	\$107,381,000	\$104,420,675
<i>Growth in Expenditures</i>	4.6%	5.3%			5.7%		5.4%		3.6%
Revenues over Expenses (Exp>Rev)	-\$576,133	\$337,622	\$1,380,580		\$499,900	\$1,550,000	\$1,275,300	\$1,500,000	\$2,344,639
		required surplus goals			\$499,825				\$2,135,306
					0.50%	1.48%	1.20%	1.40%	2.00%